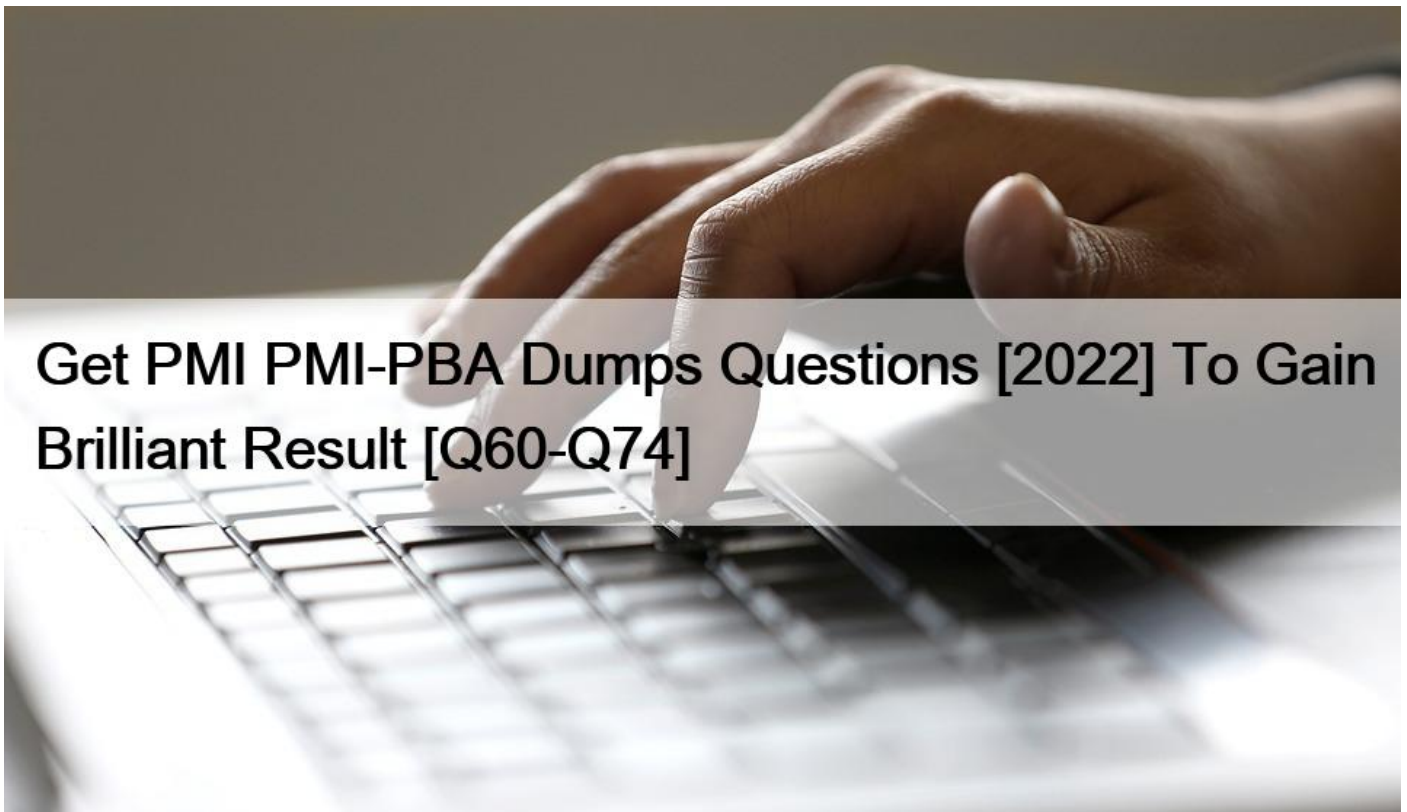


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Get PMI PMI-PBA Dumps Questions [2022 To Gain Brilliant Result PMI-PBA dumps - TestKingFree - 100% Passing Guarantee Q60. A new project is in the planning phase. The business owner believes that, since the timeline is aggressive, requirements elicitation should begin as soon as possible. Which activity should the business analyst initiate before beginning requirements elicitation?

- * Document how the relevant systems interact.
- * Draft a high-level data model.
- * Prepare the requirements traceability matrix.
- * Define how the solution will be evaluated.

Q61. A business analyst has been assigned to Project Y. After a requirements gathering session, the project manager asks the business analyst to identify which requirements would be considered in scope and out of scope, based on the business need.

What document should the business analyst use to determine the relationship of the requirement to the business need?

- * Requirements package
- * Traceability matrix
- * Requirements management plan
- * Reliability matrix

Q62. A business analyst has been assigned to a project that will design and build two new bridges and, at the same time, redesign a failing bridge for a local structural engineering company. All three bridges must be constructed and meet all safety requirements before flood season next spring.

How would the business analyst define the scope of this project?

- * Perform a structured walkthrough.
- * Perform a feasibility study.
- * Perform process modeling.
- * Perform a work breakdown structure.

Q63. How can a SWOT analysis help when deciding between several possible options to address a business problem?

- * It can help the project sponsor to determine the valuation of each option.
- * It can help the stakeholders identify the strengths and weaknesses of each option.
- * It can help the product owner to determine opportunity cost of not choosing an option.
- * It can help the stakeholders to determine how to avoid the threats of each option.

Explanation/Reference: <https://www.businessnewsdaily.com/4245-swot-analysis.html>

Q64. An organization is in the process of replacing its current system. The business analyst is charged with ensuring that all current connections to other systems remain functional after the upgrade.

What analysis should the business analyst conduct to facilitate a successful migration?

- * Systems
- * Interface
- * Document
- * User interface

Explanation/Reference:

Q65. The project team is early in the development phase of a new product. The project will need to be completed on a tight timeline and with a lean budget. What should the team do to reduce the risk of rework?

- * Perform a Pareto analysis on the requirements.
- * Validate the requirements before continuing with development.
- * Organize a new elicitation workshop.
- * Ask the project sponsor to prioritize the requirements

Q66. An insurance company embarks on a project to replace its current enrollment and billing software application, which will no longer be supported by the end of the calendar year. The new enrollment and billing application must be implemented before the current vendor contract ends. The business analyst gathers the initial requirements for the new enrollment and billing application. Based on the large volume of requirements, the business analyst realizes that the requirements will need to be prioritized.

Which requirements prioritization method should the business analyst use for this project?

- * Weighted ranking
- * Time-boxing
- * Risk analysis
- * MoSCoW

Q67. The business analyst wishes to clarify the project's key business drivers and ensure that requirements can be prioritized to provide maximum business value. Which question should the business analyst ask of stakeholders to help obtain this clarification?

- * How is the organizational chart structured?
- * What is the business need?
- * Which functional areas are impacted?
- * Which stakeholders have the most influence?

Q68. The technology department identified a defect in the company's software, which leads to an increase in human

resource requirements to perform manual transactions as a workaround for tasks that should have been automated. The company begins losing money, so it hires a business analyst to produce a business case that outlines the problem/opportunity, potential options, and a recommendation for how to proceed.

Which of the following analyses must the business analyst perform in order to complete the business case and arrive at a solid recommendation?

- * SWOT
- * Cost-benefit
- * Risk
- * Gap

Explanation/Reference: [https://www.businessnewsdaily.com/4245-swot-analysis.html#:~:text=A%20SWOT%20analysis%](https://www.businessnewsdaily.com/4245-swot-analysis.html#:~:text=A%20SWOT%20analysis%20is%20a,in%20making%20a%20business%20decision.)

[20is%20a,in%20making%20a%20business%20decision.](https://www.businessnewsdaily.com/4245-swot-analysis.html#:~:text=A%20SWOT%20analysis%20is%20a,in%20making%20a%20business%20decision.)

Q69. The business analyst is conducting a feasibility study to understand how well a potential solution fits into the organization. What kind of feasibility assessment is the business analyst undertaking?

- * Time
- * Operational
- * Cost-effectiveness
- * Technical

Q70. A business analyst conducts an initial review to define scope. The analysis includes the review of the business case, project goals, and objectives to obtain the necessary and required context Based on that information, the business analyst determines that this is a large project with multiple interfaces which could cost the company money that was not initially included in the budget.

What characteristics of the project are needed to determine the approach so that the business analyst can validate whether they will need to have a discussion about the budget?

- * Type of elicitation activities to be conducted
- * Selected project life cycle
- * Business analysis deliverables to be produced
- * Decision on the type of models to be used

Q71. Change control systems include provisions to implement changes without formal review in the event of an emergency. When the provision is utilized:

- * changes must still be documented and captured.
- * the risk associated with the change is not evaluated.
- * a change control board should be established.
- * changes can be applied without further managerial involvement.

Q72. Company A has set aside capital to invest in an upgrade to their scheduling system Documentation of the current structure was presented to the business analyst However, the description of certain steps are not documented clearly, and the business analyst has not been allowed to inspect the existing system. During elicitation, the business analyst asked questions of the schedulers as they performed functions in order to gain an understanding of the process.

Which type of elicitation technique did the business analyst use in this instance?

- * Participatory observation
- * Interview
- * Simulation
- * Active observation

Q73. A business analyst has received a test result report that shows evidence of defective functionality. The business analyst checks the test result again and verifies that the functionality behaves according to the requirements.

At this point, the business analyst should first:

- * let the users decide if the test result is acceptable.
- * ask the tester to perform the test again.
- * change the requirement according to the test result.
- * verify that the test case is incorrect.

Q74. A stakeholder has rejected a project's deliverable because it does not meet the original business need. It is further determined that the deliverable does not meet the requirements identified in the baseline.

What is the best approach to resolve this issue?

- * Suggest re-estimating the requirement and following the change control process.
- * Meet with the customer and apologize for misunderstanding the business's need.
- * Require development resources to work overtime to modify the deliverable to satisfy the stakeholder.
- * Provide the stakeholder with a copy of the approved requirements baseline and move forward without making a change.

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